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# Financial Report

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The 8th Term

From: January 1, 2022

To: December 31, 2022

### SASAKAWA AFRICA ASSOCIATION

Note: This document is an English convenience translation of the financial statements that were originally prepared in Japanese and is provided for convenience purpose only. Sasakawa Africa Association makes no representation or warranty that this document is a complete or accurate translation of the original Japanese text, and is not intended to be relied upon. In the event that there is a discrepancy between the Japanese and English versions, the Japanese version shall prevail.



#### INDEPENDENT PRACTITIONER'S REVIEW REPORT

To the President of Sasakawa Africa Association, Makoto Kitanaka

We have reviewed the accompanying Balance Sheet, Statement of Changes in Net Assets, Inventory of Assets and the related notes and Supplementary Specifications (together "the financial statement") of Sasakawa Africa Association (the "Organization") for the year ended December 31, 2022. The financial statements have been prepared by management of the Organization using the generally accepted accounting principles for Non-profit Entities in Japan.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the generally accepted accounting principles for Non-Profit Entities in Japan, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements. We conducted our review in accordance with International Standard on Review Engagements (ISRE) 2400 (Revised), Engagements to Review Historical Financial Statements. ISRE 2400 (Revised) requires us to conclude whether anything has come to our attention that causes us to believe that the financial statements, taken as a whole, are not prepared in all material respects in accordance with the applicable financial reporting framework. This Standard also requires us to comply with relevant ethical requirements.

A review of financial statements in accordance with ISRE 2400 (Revised) is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less than those performed in an audit conducted in accordance with International Standards on Auditing. Accordingly, we do not express an audit opinion on these financial statements.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that these financial statements do not present fairly, in all material respects, the financial position of Sasakawa Africa Association as at December 31, 2022, and its financial performance for the year then ended, in accordance with the generally accepted accounting principles for Non-profit Entities in Japan.

#### Interest

Our firm and the Designated Responsible Partner do not have any financial interest in the Organization which disclosures is required under the provisions of the Certified Public Accountants Act in Japan.

(Refer to the Japanese version for signature) Masashi Uchida, Partner March 8, 2023 Mazars Audit LLC

# **Statement of Changes in Net Assets**

From January 1, 2022 to December 31, 2022

USD1=JPY 132.70 Sasakawa Africa Association (Unit: USD)

| Item  | 2022                         | 2021                                  | Variance                     |
|---|------------------------------|---------------------------------------|------------------------------|
| I Change in General Net Assets                                    | -                            | ·                                     |                              |
| 1. Change in Ordinary Income                                      |                              |                                       |                              |
| (1) Ordinary Income   |                              |                                       |                              |
| Basic Asset Reserve Income  | 0                            | 0                                     | $\triangle 0$                |
| Basic Assets Interest Received                                    | 0                            | 0                                     | $\triangle 0$                |
| Gain from Investment of Designated Assets                         | 12                           | 1                                     | 10                           |
| Designated Assets Interest Received                               | 12                           | 1                                     | 10                           |
| Grant Received (Core Project)                                     | 7,140,203                    | 6,231,885                             | 908,318                      |
| Nippon Foundation Grant Nippon Foundation Grant (TICAD)           | 6,841,559<br>298,644         | 6,231,885                             | 609,674<br>298,644           |
| Grant Received (Extra Core Projects)                              | 6,959,370                    | 3,679,036                             | 3,280,334                    |
| AGRA (Ethiopia)   | -                            | 648,058                               | △648,058                     |
| RMI (Ethiopia)  | 15,848                       | 11,268                                | 4,580                        |
| PREMAP (Ethiopia)   | 467,010                      | -                                     | 467,010                      |
| ARF (Mali)  | -                            | 10,949                                | △10,949                      |
| ISSD-Sahel (Mali)   | 1,356,779                    | 692,457                               | 664,322                      |
| AGRA-N (Nigeria)  | 412,167                      | 65,854                                | 346,313                      |
| AGRA-K (Nigeria)  | 2.650.600                    | 50,591                                | △50,591                      |
| KSADP (Nigeria)   | 3,658,689                    | 1,530,550<br>63,003                   | 2,128,139<br>△63,003         |
| JICA-SHEP (Nigeria) UN Woman (Nigeria)                            | 45,236                       | 193                                   | 45,043                       |
| Smart Food Chain (Nigeria)  | 43,230                       | 11,557                                | △11,557                      |
| Bayer (Nigeria)   | 26,242                       | -                                     | 26,242                       |
| Excellence in Agronomy (Nigeria)                                  |                              | 7,924                                 | △7,924                       |
| Other (Nigeria)   | 4,141                        | 10,749                                | △6,608                       |
| DINU (Uganda)   | 130,206                      | -                                     | 130,206                      |
| WFP-Karamoja (Uganda)   | 626,735                      | 459,847                               | 166,888                      |
| IFPRI SHEP (Uganda)   | 216,318                      | 116,036                               | 100,281                      |
| Other Income  | 886,489                      | 1,073,860                             | △187,371                     |
| Interest Income   | 168                          | 454                                   | ∆287                         |
| Other Income  | 148,008                      | 139,482<br>933,924                    | 8,526                        |
| Foreign Exchange Gain Total Ordinary Income                       | 738,314<br><b>14,986,074</b> | 10,984,783                            | △195,610<br><b>4,001,291</b> |
| (2) Ordinary Expense  | 14,500,074                   | 10,704,703                            | 4,001,271                    |
| Operating Expense   | 11,317,692                   | 7,962,827                             | 3,354,865                    |
| Executive Remuneration  | 112,073                      | , , , , , , , , , , , , , , , , , , , | 112,073                      |
| Salaries  | 1,652,015                    | 1,337,274                             | 314,741                      |
| Miscellaneous wages   | 7,279                        | -                                     | 7,279                        |
| Executive Retirement Benefit Expense                              | 9,022                        | -                                     | 9,022                        |
| Retirement Benefits Expense                                       | 171,346                      | 142,165                               | 29,182                       |
| Welfare Expense Other Benefit Expense                             | 36,573<br>287,747            | 23,156<br>315,769                     | 13,418<br>△28,022            |
| Travel and Transportation Expense                                 | 911,240                      | 484,357                               | 426,883                      |
| Meeting Expense   | 188,129                      | 192,236                               | △4,107                       |
| Social Expense  | 12,045                       | 18,802                                | △6,757                       |
| Electronic, Furniture,& Machinery Expense                         | 1,263,181                    | 212,251                               | 1,050,930                    |
| Consumable Expense  | 348,782                      | 291,868                               | 56,914                       |
| Training & Demonstration Expense                                  | 3,582,371                    | 2,295,829                             | 1,286,542                    |
| Monitoring & Evaluation Expense                                   | 587,676                      | 390,217                               | 197,459                      |
| Communications and Freight Expense                                | 62,874                       | 60,783                                | 2,091                        |
| Depreciation Expense Commission Fee                               | 171,031<br>20,467            | 184,183                               | △13,153                      |
| Membership Fee  | 867                          | -                                     | 20,467<br>867                |
| Printing Expense  | 138,508                      | 117,464                               | 21,044                       |
| Material Expense  | 616                          | 2,149                                 | △1,534                       |
| Utilities Expense   | 20,833                       | 13,853                                | 6,980                        |
| Lease Expense   | 265,186                      | 175,651                               | 89,536                       |
| Insurance Expense   | 49,520                       | 52,577                                | △3,056                       |
| Gratuity Expense  | 603                          | -                                     | 603                          |
| Publicity Expense   | 234,318                      | -                                     | 234,318                      |
| Tax Expense   | 27,522                       | 154.00=                               | 27,522                       |
| Maintenance Expense   | 166,473                      | 154,007                               | 12,466<br>185 587            |
| Outsourcing Expense Donor Operating Expense (Extra Core Projects) | 369,205<br>620,189           | 183,618<br>999,760                    | 185,587<br>△379,571          |
| Donor Operating Expense (Extra Core Projects)                     | 1 020,109                    | 777,/00                               | ا 1 / ۶٫۶ / ۱                |

# **Statement of Changes in Net Assets**

From January 1, 2022 to December 31, 2022

USD1=JPY 132.70 Sasakawa Africa Association

| RMI (Ethiopia)   | Item  | 2022                                  | 2021                                  | Variance  |
|--|---|---------------------------------------|---------------------------------------|-----------|
| Other (Ithiopies)  | AGRA (Ethiopia)   | 433,649                               | 592,364                               | △158,715  |
| ARF (Mall)   |   |                                       |                                       |           |
| AGRA-K (Nigeria) AGRA-N (Nigeria) AGRA-A |   | 9,402                                 |                                       |           |
| AGRA-N (Nigeria)   |   | 212                                   |                                       | · ·       |
| FMARD (Nigeria)  | · = ·   |                                       | · · · · · · · · · · · · · · · · · · · |           |
| Excellence in Agronomy (Nigeria)   | , ,   |                                       |                                       | · ·       |
| Other Nijeerina   3,614   18,421   A14806  |   | 10,393                                |                                       |           |
| VODP (Uganda)  |   | 3.614                                 |                                       |           |
| Other (Ugunda)   |   | *                                     |                                       |           |
| Foreign Exchange Loss  |   |                                       |                                       |           |
| Securive Remuneration  |   | -                                     | 314,859                               | △314,859  |
| Salaries   868,239   578,667   289,572   | Administrative Expense                                  | 2,290,454                             | 2,230,922                             | 59,532    |
| Miscellaneous wages  |   | 157,907                               | 245,914                               | △88,007   |
| Executive Retirement Benefit Expense   |   |                                       |                                       |           |
| Retirement Benefits Expense  | =   |                                       | · ·                                   |           |
| Welfane Expense  |   |                                       |                                       |           |
| Other Benefit Expense  | <u> </u>  |                                       |                                       |           |
| Travel and Transportation Expense  | •   |                                       |                                       |           |
| Meeting Expense  | •   | · · · · · · · · · · · · · · · · · · · |                                       |           |
| Social Expense   | * *   | · · · · · · · · · · · · · · · · · · · |                                       |           |
| Electronic, Furniture, & Machinery Expense   43,954   76,493   A32,540   |   |                                       |                                       |           |
| Consumable Expense   | =   |                                       |                                       |           |
| Training & Demonstration Expense   30,392   9,637   20,756   |   |                                       |                                       |           |
| Depreciation Expense   | Training & Demonstration Expense                        |                                       | 9,637                                 |           |
| Commission Fee   10,147   30,717   ∆20,570   Membership Fee   1,583   2,111   ∆528   Materials Expense   2,202   1,299   903   Utilities Expense   9,025   6,220   2,804   Lease Expense   124,598   168,533   ∆43,936   Insurance Expense   26,842   6,511   20,331   Gratuity Expense   3,165   2,977   188   Publicity Expense   81,182   224,917   ∆143,735   Tax Expense   2,458   1,497   960   Maintenance Expense   55,646   2,109   53,537   Outsourcing Expense   422   1,050   ∆628   Foreign Exchange Loss   4,971   ∆14,971       | Communications and Freight Expense                      | 65,497                                | 45,559                                | 19,939    |
| Membership Fee   1,583   2,111   ∆528     Materials Expense   2,202   1,299   903     Utilities Expense   9,025   6,220   2,804     Lease Expense   124,598   168,533   ∆43,936     Insurance Expense   26,842   6,511   20,331     Gratuity Expense   3,165   2,977   188     Publicity Expense   81,182   224,917   ∆143,735     Tax Expense   2,458   1,497   960     Maintenance Expense   55,646   2,109   53,537     Outsourcing Expense   55,646   2,109   53,537     Outsourcing Expense   186,144   267,995   ∆81,852     Miscellaneous Expense   422   1,050   ∆628     Foreign Exchange Loss   - 14,971   ∆14,971     Total Ordinary Expense   13,608,146   10,193,749   3,414,397     Current Change in Ordinary Income without Appraisal   1,377,928   791,034   586,894     Income (Loss) on Appraisal       Current Change in Ordinary Income and Expense   1,377,928   791,034   586,894     2. Change in Non-Operating Income and Expense   1,377,928   791,034   586,894     Construct Change in Ordinary Income and Expense   1,377,928   791,034   586,894     Construct Change in Potentian Income (Loss) on Appraisal       Construct Change in Non-Operating Income   1,377,928   791,034   586,894     Construct Change in Non-Operating Income   1,377,928   791,034   586,894     Construct Change in Non-Operating Income   - 1,216   ∆1,216   ∆1,216     Construct Change in Non-Operating Income   - 1,216   ∆1,216   | 1 1   | 18,928                                | 25,292                                |           |
| Materials Expense  |   |                                       |                                       |           |
| Utilities Expense  | =   |                                       | · · · · · · · · · · · · · · · · · · · |           |
| Lease Expense   124,598   168,533   ∆43,936   Insurance Expense   26,842   6,511   20,331   Gratuity Expense   3,165   2,977   188   Publicity Expense   81,182   224,917   ∆143,735   Tax Expense   2,458   1,497   960   Maintenance Expense   55,646   2,109   53,537   Outsourcing Expense   186,144   267,995   ∆81,852   Miscellaneous Expense   422   1,050   ∆628   Foreign Exchange Loss   - 14,971   ∆14,371   Total Ordinary Expense   13,608,146   10,193,749   3,414,397   Current Change in Ordinary Income without Appraisal   1,377,928   791,034   586,894   Income (Loss) on Appraisal   | -   |                                       |                                       |           |
| Insurance Expense   26,842   6,511   20,331   Gratuity Expense   3,165   2,977   188   Rublicity Expense   81,182   224,917   △143,735   Tax Expense   2,458   1,497   960   Maintenance Expense   55,646   2,109   53,537   Outsourcing Expense   186,144   267,995   △81,852   Miscellaneous Expense   422   1,050   △628   Foreign Exchange Loss   - 14,971   △14,971   Total Ordinary Expense   13,608,146   10,193,749   3,414,397   Current Change in Ordinary Income without Appraisal   1,377,928   791,034   586,894   Income (Loss) on Appraisal     -   -   -   -   −   −   −   −   | =   |                                       |                                       | · ·       |
| Gratuity Expense   3,165   2,977   188   Publicity Expense   81,182   224,917   △143,735   Tax Expense   2,458   1,497   960   Maintenance Expense   55,646   2,109   53,537   Outsourcing Expense   186,144   267,995   △81,852   Miscellaneous Expense   422   1,050   △628   Foreign Exchange Loss   - 14,971   △14,971   √14,9     |   |                                       |                                       |           |
| Publicity Expense  | =   |                                       |                                       |           |
| Tax Expense  |   |                                       |                                       |           |
| Maintenance Expense         55,646         2,109         53,537           Outsourcing Expense         186,144         267,995         △81,852           Miscellaneous Expense         422         1,050         △628           Foreign Exchange Loss         -         14,971         △14,971           Total Ordinary Expense         13,608,146         10,193,749         3,414,397           Current Change in Ordinary Income without Appraisal Income (Loss) on Appraisal Current Change in Ordinary Income         1,377,928         791,034         586,894           2. Change in Non-Operating Income         1,377,928         791,034         586,894           2. Change in Non-Operating Income         -         1,216         △1,216           Gain from Sales of Fixed Assets         -         1,216         △1,216           Gain from Sales of Fixed Assets-Machineries         -         1,216         △1,216           Total Non-Operating Income         -         1,216         △1,216           (2) Non-Operating Expense         -         899         △899           Loss on Disposal of Fixed Assets         -         899         △899           Total Non-Operating Expense         -         899         △899           Total Non-Operating Expense         -         899   |   |                                       |                                       |           |
| Outsourcing Expense         186,144         267,995         △81,852           Miscellaneous Expense         422         1,050         △628           Foreign Exchange Loss         -         14,971         △14,971           Total Ordinary Expense         13,608,146         10,193,749         3,414,397           Current Change in Ordinary Income without Appraisal Income (Loss) on Appraisal Current Change in Ordinary Income         1,377,928         791,034         586,894           2. Change in Non-Operating Income         1,377,928         791,034         586,894           2. Change in Non-Operating Income         1,216         △1,216           Gain from Sales of Fixed Assets         -         1,216         △1,216           Gain from Sales of Fixed Assets Machineries         -         1,216         △1,216           Total Non-Operating Income         -         1,216         △1,216           (2) Non-Operating Expense         -         899         △899           Loss on Disposal of Fixed Assets         -         899         △899           Loss on Disposal of Software         -         899         △899           Total Non-Operating Expense         -         899         △899           Current Change in Non-Operating Income         -         318  |   |                                       |                                       |           |
| Foreign Exchange Loss  | =   | 186,144                               |                                       |           |
| Total Ordinary Expense   |   | 422                                   |                                       |           |
| Current Change in Ordinary Income without Appraisal Income (Loss) on Appraisal Current Change in Ordinary Income         1,377,928         791,034         586,894           Current Change in Ordinary Income         1,377,928         791,034         586,894           2. Change in Non-Operating Income         1,377,928         791,034         586,894           2. Change in Non-Operating Income         1,377,928         791,034         586,894           Compariting Income         1,377,928         791,034         586,894           Compariting Income         1,377,928         791,034         586,894           Change in General Income         - 1,216         △1,216         △1,216           Compariting Expense         - 1,216         △1,216         △1,216         △1,216         ✓1,216         △1,216         ✓1,216         △1,216         ✓1,216         △1,216         ✓1,216  | Foreign Exchange Loss                                   | -                                     |                                       |           |
| Income (Loss) on Appraisal   Current Change in Ordinary Income   1,377,928   791,034   586,894   |   |                                       |                                       |           |
| Current Change in Ordinary Income   1,377,928   791,034   586,894  |   | 1,377,928                             | 791,034                               | 586,894   |
| 2. Change in Non-Operating Income       Cain from Sales of Fixed Assets       -       1,216       △1,216         Gain from Sales of Fixed Assets       -       1,216       △1,216         Gain from Sales of Fixed Assets-Machineries       -       1,216       △1,216         Total Non-Operating Income       -       1,216       △1,216         (2) Non-Operating Expense       -       899       △899         Loss on Disposal of Fixed Assets       -       899       △899         Loss on Disposal of Software       -       899       △899         Total Non-Operating Expense       -       899       △899         Current Change in Non-Operating Income       -       318       △318         Change in General Net Assets before Taxes       1,377,928       791,352       586,576         Organization Taxes, Municipal Taxes and Business Taxes       528       528       -         Change in General Net Assets       1,377,400       790,824       586,576         Balance at the Beginning of Year in General Assets       5,023,777       4,232,953       790,824         Balance at the End of Year in General Assets       6,401,177       5,023,777       1,377,400         II Change in Designated Net Assets       -       -       -       -  | 1 / 1   | 1 277 020                             | 701.024                               | 506.004   |
| (1) Non-Operating Income  Gain from Sales of Fixed Assets  Gain from Sales of Fixed Assets-Machineries  Total Non-Operating Income  (2) Non-Operating Expense  Loss on Disposal of Fixed Assets  Loss on Disposal of Fore Assets  Loss on Disposal of Software  Loss on Disposal of Software  Total Non-Operating Expense  Current Change in Non-Operating Income  Change in General Net Assets before Taxes  Change in General Net Assets  Change in General Net Assets  Balance at the Beginning of Year in General Assets  Current Change in Designated Net Assets  Current Change in Designated Net Assets  Current Change in Designated Net Assets  Balance at the Beginning of Year in Designated Net Assets  22,607  Loss on Disposal of Fixed Assets   |   | 1,3//,928                             | /91,034                               | 586,894   |
| Gain from Sales of Fixed Assets         -         1,216         △1,216           Gain from Sales of Fixed Assets - Machineries         -         1,216         △1,216           Total Non-Operating Income         -         1,216         △1,216           (2) Non-Operating Expense         -         899         △899           Loss on Disposal of Fixed Assets         -         899         △899           Loss on Disposal of Software         -         899         △899           Total Non-Operating Expense         -         899         △899           Current Change in Non-Operating Income         -         318         △318           Change in General Net Assets before Taxes         1,377,928         791,352         586,576           Organization Taxes, Municipal Taxes and Business Taxes         528         528         -           Change in General Net Assets         1,377,400         790,824         586,576           Balance at the Beginning of Year in General Assets         5,023,777         4,232,953         790,824           Balance in Designated Net Assets         -         -         -         -           Current Change in Designated Net Assets         -         -         -         -           Balance at the Beginning of Year in Designated Net As  |   |                                       |                                       |           |
| Gain from Sales of Fixed Assets-Machineries  |   | _                                     | 1 216                                 | Λ1 216    |
| Total Non-Operating Income   |   | _                                     |                                       |           |
| (2) Non-Operating Expense  Loss on Disposal of Fixed Assets  Loss on Disposal of Software  Total Non-Operating Expense  Current Change in Non-Operating Income Change in General Net Assets before Taxes Organization Taxes, Municipal Taxes and Business Taxes Change in General Net Assets Change in General Net Assets  Change in General Net Assets  Change in General Net Assets  Change in General Net Assets  Change in Designated Net Assets  Current Change in Designated Net Assets   |   | -                                     |                                       | · ·       |
| Loss on Disposal of Software       -       899       △899         Total Non-Operating Expense       -       899       △899         Current Change in Non-Operating Income       -       318       △318         Change in General Net Assets before Taxes       1,377,928       791,352       586,576         Organization Taxes, Municipal Taxes and Business Taxes       528       528       -         Change in General Net Assets       1,377,400       790,824       586,576         Balance at the Beginning of Year in General Assets       5,023,777       4,232,953       790,824         Balance at the End of Year in General Assets       6,401,177       5,023,777       1,377,400         II Change in Designated Net Assets       -       -       -         Current Change in Designated Net Assets       -       -       -         Balance at the Beginning of Year in Designated Net Assets       -       -       -         Current Change in Designated Net Assets       -       -       -         Balance at the Beginning of Year in Designated Net Assets       -       -       -  | • •   |                                       | ,                                     | ,         |
| Total Non-Operating Expense         -         899         Δ899           Current Change in Non-Operating Income         -         318         Δ318           Change in General Net Assets before Taxes         1,377,928         791,352         586,576           Organization Taxes, Municipal Taxes and Business Taxes         528         528         -           Change in General Net Assets         1,377,400         790,824         586,576           Balance at the Beginning of Year in General Assets         5,023,777         4,232,953         790,824           Balance at the End of Year in General Assets         6,401,177         5,023,777         1,377,400           II Change in Designated Net Assets         -         -         -           Current Change in Designated Net Assets         -         -         -           Balance at the Beginning of Year in Designated Net Assets         22,607         22,607         -  | Loss on Disposal of Fixed Assets                        | -                                     | 899                                   | ∆899      |
| Current Change in Non-Operating Income         -         318         △318           Change in General Net Assets before Taxes         1,377,928         791,352         586,576           Organization Taxes, Municipal Taxes and Business Taxes         528         528         -           Change in General Net Assets         1,377,400         790,824         586,576           Balance at the Beginning of Year in General Assets         5,023,777         4,232,953         790,824           Balance at the End of Year in General Assets         6,401,177         5,023,777         1,377,400           II Change in Designated Net Assets         -         -         -           Current Change in Designated Net Assets         -         -         -           Balance at the Beginning of Year in Designated Net Assets         22,607         22,607         -   | Loss on Disposal of Software                            | -                                     | 899                                   | △899      |
| Change in General Net Assets before Taxes   1,377,928   791,352   586,576     Organization Taxes, Municipal Taxes and Business Taxes   528   528   528     Change in General Net Assets   1,377,400   790,824   586,576     Balance at the Beginning of Year in General Assets   5,023,777   4,232,953   790,824     Balance at the End of Year in General Assets   6,401,177   5,023,777   1,377,400     Change in Designated Net Assets   -  |   | -                                     | 899                                   |           |
| Organization Taxes, Municipal Taxes and Business Taxes Change in General Net Assets Balance at the Beginning of Year in General Assets Balance at the End of Year in General Assets Balance at the End of Year in General Assets Current Change in Designated Net Assets Balance at the Beginning of Year in Designated Net Assets  Current Change in Designated Net Assets   |   |                                       |                                       |           |
| Change in General Net Assets   1,377,400   790,824   586,576     Balance at the Beginning of Year in General Assets   5,023,777   4,232,953   790,824     Balance at the End of Year in General Assets   6,401,177   5,023,777   1,377,400     Change in Designated Net Assets   -   |   |                                       |                                       | 586,576   |
| Balance at the Beginning of Year in General Assets Balance at the End of Year in General Assets  Balance at the End of Year in General Assets  Current Change in Designated Net Assets  Current Change in Designated Net Assets  Balance at the Beginning of Year in Designated Net Assets  22,607  22,607   |   |                                       |                                       | 506 576   |
| Balance at the End of Year in General Assets 6,401,177 5,023,777 1,377,400  II Change in Designated Net Assets  Current Change in Designated Net Assets  Balance at the Beginning of Year in Designated Net Assets 22,607 22,607   |   |                                       |                                       |           |
| Thange in Designated Net Assets Current Change in Designated Net Assets Balance at the Beginning of Year in Designated Net Assets 22,607   |   |                                       |                                       |           |
| Current Change in Designated Net Assets  Balance at the Beginning of Year in Designated Net Assets  - 22,607  - 22,607   |   | 0,101,177                             | 3,023,777                             | 1,577,100 |
| Balance at the Beginning of Year in Designated Net Assets 22,607 -   |   |                                       | _                                     | =         |
|  |   | 22,607                                | 22,607                                | -         |
|  | Balance at the End of the Year on Designated Net Assets | 22,607                                | 22,607                                | -         |

# **Statement of Changes in Net Assets**

From January 1, 2022 to December 31, 2022

Sasakawa Africa Association

USD1=JPY 132.70 (Unit: USD)

| Item                             | 2022      | 2021      | Variance  |  |
|----------------------------------|-----------|-----------|-----------|--|
| <b>Ⅲ</b> Ending Total Net Assets | 6,423,785 | 5,046,384 | 1,377,400 |  |

### Statement of Changes in Net assets (Breakdown)

From January 1, 2022 to December 31, 2022

Sasakawa Africa Association USD1=JPY 132.70

|   |           |                |                 | 1              | (Unit : USD)              |
|---|-----------|----------------|-----------------|----------------|---------------------------|
|   | Core      | Core           | Extra Core      | Extra Core     |                           |
| Item  | Operating | Administration | Operating       | Administration | Total                     |
|   | Expense   | Expense        | Expense         | Expense        |                           |
| I Change in General Net Assets                |           |                |                 |                |                           |
| 1. Change in Ordinary Income                  |           |                | <br> -          |                |                           |
| (1) Ordinary Income                           |           |                | <br> -          |                |                           |
|   |           |                | <br> -          |                |                           |
| Basic Assets Reserve Income                   | -         | 0              | -               | -              |                           |
| Basic Assets Interest Received                | -         | Ŭ              | - <br>          | -              | (                         |
| Gain from Investment of Designated Assets     | -         | 12             | -               | -              | 12                        |
| Designated Assets Interest Received           | -         | 12             | -               | -              | 12                        |
| Grant Received (Core Project)                 | 7,140,203 | =              | _               | -              | 7,140,203                 |
| Nippon Foundation Grant                       | 6,841,559 | -              | _               | -              | 6,841,559                 |
| Nippon Foundation Grant (TICAD)               | 298,644   | -              | _!              | -              | 298,644                   |
| Grant Received (Extra Core Projects)          | -         | -              | 6,959,370       | -              | 6,959,370                 |
| RMI (Ethiopia)                                | -         | -              | 15,848          | -              | 15,848                    |
| PREMAP (Ethiopia)                             | -         | -              | 467,010         | -              | 467,010                   |
| ISSD-Sahel (Mali)                             | _         | _              | 1,356,779       | _              | 1,356,779                 |
| AGRA-N (Nigeria)                              | _         | _              | 412,167         | _              | 412,16                    |
| KSADP (Nigeria)                               | _         | _              | 3,658,689       | _              | 3,658,689                 |
| UN Woman (Nigeria)                            | _         | _              | 45,236          | _              | 45,23                     |
| Bayer (Nigeria)                               |           |                | 26,242          | _              | 26,24                     |
| · · · · ·                                     | ]         | -              | 4,141           | ]              | 4,14                      |
| Other (Nigeria)                               | ]         | -              |                 | -              | 130,20                    |
| DINU (Uganda)                                 | -         | -              | 130,206         | -              |                           |
| WFP-Karamoja (Uganda)                         | -         | -              | 626,735         | -              | 626,73:                   |
| IFPRI SHEP (Uganda)                           | -         | -              | 216,318         |                | 216,318                   |
| Other Income                                  | 26,267    | 54,996         | 805,226         | -              | 886,489                   |
| Interest Income                               | 17        | 146            | 5               | -              | 168                       |
| Other Income                                  | 19,069    | 18             | 128,920         | _              | 148,008                   |
| Foreign Exchange Gain                         | 7,180     | 54,832         | 676,301         | _              | 738,314                   |
| Total Ordinary Income                         | 7,166,470 | 55,008         | 7,764,596       | _              | 14,986,074                |
| (2) Ordinary Expense                          | 7,100,470 | 33,000         | 7,704,370       |                | 14,200,07-                |
|   | 4,937,558 |                | 6,380,133       |                | 11,317,692                |
| Operating Expense Executive Remuneration      | 112,073   | -              | 0,360,133       | -              | 112,073                   |
|   | · ·       | -              | -               | -              |                           |
| Salaries                                      | 1,034,454 | -              | 617,561         | -              | 1,652,015                 |
| Miscellaneous wages                           | 7,279     | -              | - <br>          | -              | 7,279                     |
| Executive Retirement Benefit Expense          | 9,022     | -              | -               | -              | 9,022                     |
| Retirement Benefits Expense                   | 120,363   | -              | 50,983          | -              | 171,340                   |
| Welfare Expense                               | 36,573    | -              | _               | -              | 36,57                     |
| Other Benefit Expense                         | 224,676   | -              | 63,071          | -              | 287,74                    |
| Travel and Transportation Expense             | 529,715   | -              | 381,525         | -              | 911,24                    |
| Meeting Expense                               | 136,100   | -              | 52,029          | -              | 188,129                   |
| Social Expense                                | 9,863     | -              | 2,182           | -              | 12,04:                    |
| Electronic, Furniture,& Machinery Expense     | 172,987   | -              | 1,090,194       | -              | 1,263,18                  |
| Consumable Expense                            | 162,916   | -              | 185,866         | _              | 348,78                    |
| Training & Demonstration Expense              | 1,161,560 | _              | 2,420,811       | _              | 3,582,37                  |
| Monitoring & Evaluation Expense               | 205,982   | _              | 381,694         | _              | 587,670                   |
| Communications and Freight Expense            | 41,052    |                | 21,822          | _              | 62,87                     |
| Depreciation Expense                          | 171,031   |                | 21,022          | _              | 171,03                    |
| Commission Fees                               | 15,669    |                | 4,799           |                | 20,46                     |
|   |           | -              | 4,/99           | -              |                           |
| Membership Fee                                | 867       | -              | - 107.070       | -              | 128.50                    |
| Printing Expenses                             | 30,530    | -              | 107,978         | -              | 138,50                    |
| Material Expense                              | 616       | -              | -I              | -              | 61                        |
| Utilities Expense                             | 19,496    | -              | 1,337           |                | 20,83                     |
| Lease Expense                                 | 244,354   | -              | 20,833          |                | 265,18                    |
| Insurance Expense                             | 25,094    | -              | 24,427          | -              | 49,52                     |
| Gratuity Expense                              | 603       | -              | -               | -              | 60                        |
| Publicity Expense                             | 164,845   | -              | 69,473          | -              | 234,31                    |
| Tax Expense                                   | 1,946     | -              | 25,577          | -              | 27,52                     |
| Maintenance Expense                           | 122,121   | -              | 44,352          | -              | 166,47                    |
| Outsourcing Expense                           | 175,775   | _              | 193,429         |                | 369,20                    |
| Donor Operating Expense (Extra Core Projects) | _         | _              | 620,189         |                | 620,18                    |
| AGRA (Ethiopia)                               | _         | _              | 433,649         |                | 433,64                    |
| RMI (Ethiopia)                                | ]         | ]              | 29,978          |                | 29,97                     |
|   | -         | -              | 29,978<br>9,402 |                |                           |
| Other (Ethiopia)                              | -         | -              |                 |                | 9,40                      |
| AGRA-K (Nigeria)                              | -         | -              | 312             |                | 31                        |
| AGRA-N (Nigeria)                              | -         | -              | 114,088         |                | 114,08                    |
| FMARD (Nigeria)                               | -         | -              | 10,393          |                | 10,39                     |
| Other (Nigeria)                               | -         | -              | 3,614           |                | 3,61                      |
| MODD (II 1)                                   |           | -              | 8,140           | -              | 8,14                      |
| VODP (Uganda)                                 |           |                |                 |                |                           |
| VODP (Uganda)<br>Other (Uganda)               | _         | -              | 10,613          | -              | 10,61                     |
|   | -         | 2,290,454      | 10,613          | -              | 10,612<br><b>2,290,45</b> |

### Statement of Changes in Net assets (Breakdown)

From January 1, 2022 to December 31, 2022

Sasakawa Africa Association USD1=JPY 132.70

|   |            |                |            |                | (Unit : USD) |
|---|------------|----------------|------------|----------------|--------------|
|   | Core       | Core           | Extra Core | Extra Core     |              |
| Item  | Operating  | Administration | Operating  | Administration | Total        |
|   | Expense    | Expense        | Expense    | Expense        |              |
| Salaries  | -          | 868,239        | -          | -              | 868,239      |
| Miscellaneous wages                                       | _          | 9,493          | _          | _              | 9,493        |
| Executive Retirement Benefit Expense                      | _          | 9,022          | _          | _              | 9,022        |
| Retirement Benefits Expense                               | _          | 92,218         | _          | _              | 92,218       |
| Welfare Expense   | _          | 62,558         | _          | _              | 62,558       |
| Other Benefit Expense                                     | _          | 162,612        | _          | _              | 162,612      |
| Travel and Transportation Expense                         | _          | 141,080        | _          | _              | 141,080      |
| Meeting Expense   | _          | 25,867         | _          | _              | 25,867       |
| Social Expense  | _          | 18,591         | _          | _              | 18,591       |
| Electronic, Furniture,& Machinery Expense                 | _          | 43,954         | _          | _              | 43,954       |
| Consumable Expense  | _          | 80,683         | _          | _              | 80,683       |
| Training & Demonstration Expense                          | _          | 30,392         | _          | _              | 30,392       |
| Communications and Freight Expense                        | _          | 65,497         | _          | _              | 65,497       |
| Depreciation Expense                                      | _          | 18,928         | _          | _              | 18,928       |
| Commission Fee  | _          | 10,147         | -          | _              | 10,147       |
| Membership Fee  | _          | 1,583          | _          | _              | 1,583        |
| Materials Expense   | _          | 2,202          | _          | _              | 2,202        |
| Utilities Expense   | _          | 9,025          | _          | _              | 9,025        |
| Lease Expense   | _          | 124,598        | _          | _              | 124,598      |
| Insurance Expense   | _          | 26,842         | _          | _              | 26,842       |
| Gratuity Expense  | _          | 3,165          | _          | _              | 3,165        |
| Publicity Expense   | _          | 81,182         | -          | _              | 81,182       |
| Tax Expense   | _          | 2,458          | -          | _              | 2,458        |
| Maintenance Expense                                       | _          | 55,646         | _          | _              | 55,646       |
| Outsourcing Expense                                       | _          | 186,144        | _          | _              | 186,144      |
| Miscellaneous Expense                                     | _          | 422            | _          | _              | 422          |
| Total Ordinary Expense                                    | 4,937,558  | 2,290,454      | 6,380,133  | _              | 13,608,146   |
| Current Change in Ordinary Income without Appraisal       | 2,228,912  | △2,235,446     | 1,384,463  | _              | 1,377,928    |
| Income (Loss) on Appraisal                                | -          | -              | -          | -              | -            |
| Current Change in Ordinary Income                         | 2,228,912  | △2,235,446     | 1,384,463  | _              | 1,377,928    |
| 2. Change in Non-Operating Income and Expense             |            |                |            |                |              |
| (1) Non-Operating Income                                  |            |                |            |                |              |
| Gain from Sales of Fixed Assets                           | -          | -              | -          | -              | -            |
| Gain from Sales of Fixed Assets-Machineries               | -          | -              | -          | -              | -            |
| Total Non-Operating Income                                | -          | -              | -          | -              | -            |
| (2) Non-Operating Expense                                 |            |                |            |                |              |
| Loss on Disposal of Fixed Assets                          | -          | -              | -          | -              | -            |
| Loss on Disposal of Software                              | -          | -              | -          | -              | -            |
| Total Non-Operating Expense                               | -          | -              | -          | _              | -            |
| Current Change in Non-Operating Income                    | -          | -              | -          | -              | -            |
| Change in General Net Assets before Taxes                 | 2,228,912  | △2,235,446     | 1,384,463  | -              | 1,377,928    |
| Organization Taxes, Municipal Taxes and Business Taxes    | -          | 528            | -          | -              | 528          |
| Change in General Net Assets                              | 2,228,912  | △2,235,974     | 1,384,463  | -              | 1,377,400    |
| Balance at the Beginning of Year in General Assets        | △4,049,259 | 7,892,056      | 1,437,673  | △256,693       | 5,023,777    |
| Balance at the End of Year in General Assets              | △1,820,347 | 5,656,082      | 2,822,135  | △256,693       | 6,401,177    |
| I Change in Designated Net Assets                         | 21,020,517 | 2,020,002      | 2,022,133  |                | 0,.01,177    |
| Current Change in Designated Net Assets                   |            | _              | _          | _              | _            |
| Balance at the Beginning of Year in Designated Net Asset: | _          | 22,607         | _          | _              | 22,607       |
| Balance at the End of the Year on Designated Net Assets   |            | 22,607         | _          | _              | 22,607       |
|   | △1,820,347 | 5,678,690      | 2,822,135  | △256,693       | 6,423,785    |
| <b>Ⅲ</b> Ending Total Net Assets                          | Δ1,020,347 | 3,078,090      | 2,022,133  | Δ230,093       | 0,423,783    |

### **Inventory of Assets**

as of December 31, 2022

### SASAKAWA AFRICA Association

| T.             | D.I. GL.                         |   |     |              | T                            | (Unit : USD) |
|----------------|----------------------------------|---|-----|--------------|------------------------------|--------------|
|                | on Balance Sheet                 | Description   |     |              | Future Use                   | Amount       |
| Current Assets |                                  |   |     |              |                              |              |
|                | Cash and Bank Deposits           |   |     |              |                              | 8,255,924    |
|                | Petty Cash                       |   |     |              |                              | 2,177        |
|                |                                  | Tokyo HQ/ CFA 234,275   | USD | 382.36       | Core Project/Operating Funds | 382          |
|                |                                  | Tokyo HQ  | USD | 400.00       | Core Project/Operating Funds | 400          |
|                |                                  | Ethiopia Office/ ETB 7,748.04                                     | USD | 143.83       | Core Project/Operating Funds | 144          |
|                |                                  | Nigeria Office  | USD | 378.00       | Core Project/Operating Funds | 378          |
|                |                                  | Nigeria Office/NGN 4,840.00                                       | USD | 10.52        | Core Project/Operating Funds | 11           |
|                |                                  | Nigeria Office/NGN 19,800.00                                      | USD | 43.04        | KSADP/Operating Funds        | 43           |
|                |                                  |   | USD | 27.95        | AGRA/Operating Funds         | 28           |
|                |                                  | Nigeria Office/NGN 12,855.00                                      |     |              |                              |              |
|                |                                  | Uganda Office/UGX 1,246,000.00                                    | USD | 335.07       | Core Project/Operating Funds | 335          |
|                |                                  | SPO/VISA Card Deposit   | USD | 178.43       | Core Project/Operating Funds | 178          |
|                |                                  | SPO   | USD | 277.48       | Core Project/Operating Funds | 277          |
|                | Bank Deposits/Saving<br>Accounts |   |     |              |                              | 8,253,747    |
|                | Accounts                         | Tokyo HQ/MUFG/Head Office-JPY (1895138)                           |     |              | NF/Operating Funds           | 100,791      |
|                |                                  | Tokyo HQ/MUFG/Head Office-JPY (2496959)                           | USD | 382.36       | MoFA/Operating Funds         | 43,149       |
|                |                                  |   |     |              |                              |              |
|                |                                  | Tokyo HQ/MUFG/Head Office-USD (1038187)                           | USD | 30,442.67    | NF/Operating Funds           | 30,443       |
|                |                                  | Tokyo HQ/MUFG/Head Office-USD (1079826)                           | USD | 38,771.50    | Other/Operating Funds        | 38,771       |
|                |                                  | Tokyo HQ/MUFG/Head Office-USD (1074981)                           | USD | 7.49         | Other/Operating Funds        | 7            |
|                |                                  | Ethiopia Office/Commercial Bank of Ethiopia/ ETB (1000001130505)  | USD | 42.93        | Core Project/Operating Funds | 43           |
|                |                                  | Ethiopia Office/Commercial Bank of Ethiopia/ USD (1000001091127)  | USD | 277,439.73   | Core Project/Operating Funds | 277,440      |
|                |                                  | Ethiopia Office/Commercial Bank of Ethiopia/ ETB (1000001141019)  | USD | 3,934.13     | Core Project/Operating Funds | 3,934        |
|                |                                  | Ethiopia Office/Commercial Bank of Ethiopia/ ETB (1000001447274)  | USD | 12,614.72    | Core Project/Operating Funds | 12,615       |
|                |                                  | Ethiopia Office/Commercial Bank of Ethiopia/ USD (1000261700046)  | USD | 16,209.27    | AGRA/Operating Funds         | 16,209       |
|                |                                  | Ethiopia Office/Commercial Bank of Ethiopia/ ETB (1000261704459)  | USD | 324.54       | AGRA/Operating Funds         | 325          |
|                |                                  | Ethiopia Office/Commercial Bank of Ethiopia/ ETB (10000291447078) | USD | 43.08        | AGRA/Operating Funds         | 43           |
|                |                                  | Ethiopia Office/Commercial Bank of Ethiopia/ USD (1000466875221)  | USD | 50,218.56    |                              |              |
|                |                                  |   |     |              | NGO連携/Operating Funds        | 50,219       |
|                |                                  | Ethiopia Office/Commercial Bank of Ethiopia/ ETB (1000466876047)  | USD | 14,716.04    | NGO連携/Operating Funds        | 14,716       |
|                |                                  | Mali Office/EcoBank/ CFA (150000666003)                           | USD | 53,613.05    | Core Project/Operating Funds | 53,613       |
|                |                                  | Mali Office/EcoBank/ CFA (150000666004)                           | EUR | 67,548.34    | ISSD/Operating Funds         | 72,013       |
|                |                                  | Mali Office/EcoBank/ CFA (160734738001)                           | EUR | 9,499.38     | ISSD(Niger)/Operating Funds  | 10,127       |
|                |                                  | Nigeria Office/Zenith Bank/ USD (5070004587)                      | USD | 125,006.05   | Core Project/Operating Funds | 125,006      |
|                |                                  | Nigeria Office/Zenith Bank/ NGN (1010867931)                      | USD | 3,069.09     | Core Project/Operating Funds | 3,069        |
|                |                                  | Nigeria Office/Zenith Bank/ USD (5071436512)                      | USD | 5,224,232.76 | KSADP/Operating Funds        | 5,224,233    |
|                |                                  | Nigeria Office/Zenith Bank/ NGN (1017475814)                      | USD | 1,162,574.51 | KSADP/Operating Funds        | 1,162,575    |
|                |                                  | Nigeria Office/Zenith Bank/ NGN (1013475232)                      | USD | 14,686.10    | States/Operating Funds       | 14,686       |
|                |                                  | Nigeria Office/Zenith Bank/ NGN (1013674389)                      | USD | 2,354.56     | FMARD/Operating Funds        | 2,355        |
|                |                                  | Nigeria Office/Zenith Bank/ NGN (1012432999)                      | USD | 3,331.91     | JIGAWA/Operating Funds       | 3,332        |
|                |                                  |   | USD |              |                              |              |
|                |                                  | Nigeria Office/Zenith Bank/ NGN (1012381066)                      |     | 19,004.42    | IITA/Operating Funds         | 19,004       |
|                |                                  | Nigeria Office/Zenith Bank/ USD (5070348977)                      | USD | 378.47       | AGRA-K/Operating Funds       | 378          |
|                |                                  | Nigeria Office/Zenith Bank/ NGN (1013909346)                      | USD | 276.52       | AGRA-K/Operating Funds       | 277          |
|                |                                  | Nigeria Office/Zenith Bank/ USD (5070796499)                      | USD | 151,109.35   | AGRA-N/Operating Funds       | 151,109      |
|                |                                  | Nigeria Office/Zenith Bank/ NGN (1015576748)                      | USD | 18,362.50    | AGRA-N/Operating Funds       | 18,363       |
|                |                                  | Nigeria Office/Zenith Bank/ NGN (1012360735)                      | USD | 66,801.06    | ECP/Operating Funds          | 66,801       |
|                |                                  | Uganda Office/Standard Chartered Bank/ UGX (0108210693900)        | USD | 20,445.69    | Core Project/Operating Funds | 20,446       |
|                |                                  | Uganda Office/Standard Chartered Bank/ USD (8708210693900)        | USD | 288,648.75   | Core Project/Operating Funds | 288,649      |
|                |                                  | Uganda Office/Standard Chartered Bank/ USD (8708210693901)        | USD | 926.89       | Core Project/Operating Funds | 927          |
|                |                                  | Uganda Office/Standard Chartered Bank/ UGX (0108210693906)        | USD | 22,758.03    | Operating Funds              | 22,758       |
|                |                                  | Uganda Office/Finca Bank/ UGX (12920000004)                       | USD | 21,328.74    | Operating Funds              | 21,329       |
|                |                                  | Uganda Office/Standard Chartered Bank/ UGX (0108210693904)        |     |              | VODP/Operating Funds         |              |
|                |                                  |   | USD | 9,730.69     |                              | 9,731        |
|                |                                  | Uganda Office/Standard Chartered Bank/ UGX (0108210693903)        | USD | 13,572.35    | DINU/Operating Funds         | 13,572       |
|                |                                  | Uganda Office/Standard Chartered Bank/ EUR (9308210693900)        | EUR | 30.51        | DINU/Operating Funds         | 33           |
|                |                                  | Uganda Office/Standard Chartered Bank/ UGX (0108210693905)        | USD | 127,628.47   | WFP/Operating Funds          | 127,628      |
|                |                                  | Uganda Office/Standard Chartered Bank/ UGX (0108210693907)        | USD | 170,725.43   | WFP/Operating Funds          | 170,725      |
|                |                                  | Uganda Office/Standard Chartered Bank/ UGX (0108210693908)        | USD | 13,182.37    | SHEP/Operating Funds         | 13,182       |
|                |                                  | SPO/Commercial Bank of Ethiopia/ USD (1000001085027)              | USD | 22,769.64    | Core Project/Operating Funds | 22,770       |
|                |                                  | SPO/Commercial Bank of Ethiopia/ ETB (01000001129221)             | USD | 23,000.29    | Core Project/Operating Funds | 23,000       |
|                |                                  | SPO/Commercial Bank of Ethiopia/ ETB (1000009144696)              | USD | 3,352.38     | Core Project/Operating Funds | 3,352        |
| I              | I                                | 1 (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,                           |     |              | , 1 ,                        | 1 -,2        |

### **Inventory of Assets**

as of December 31, 2022

### SASAKAWA AFRICA Association

|  | on Balance Sheet  | Description   | Future Use  | Amount   |
|--|---|---|---|--|
|  | Account Receivable  |   |   | 266,139  |
|  | ISSD-SAHEL (Mali)   | Grant for 2022  | For Business Operating Purpose  | 116,824  |
|  | IFPRI-SHEP (Uganda)   | Grant for 2022  | For Business Operating Purpose  | 149,31   |
|  | Prepayment  |   |   | 1,64   |
|  | Tokyo HQ  | For SAA-Geneva  | For Business Operating Purpose  | 1,64   |
|  | Advance Payment   |   |   | 756,85   |
|  | Ethiopia Office   | Sundry Expense for staff  | For Business Operating Purpose  | 16,28  |
|  | Mali Office   | Sundry Expense for staff  | For Business Operating Purpose  |  |
|  | Nigeria Office  | Sundry Expense for staff and vendors  | For Business Operating Purpose  | 479,50   |
|  | Uganda Office   | Sundry Expense for staff, vendors   | For Business Operating Purpose  | 258,59   |
|  | Tokyo HQ  | Medical Checkup, Medical Expense for staff  | For Business Operating Purpose  | 2,460  |
|  | Prepaid Expense   |   |   | 106,190  |
|  | Nigeria Office  | Rent, Insurances (health vehicles)  | For Business Operating Purpose  | 29,963   |
|  | Uganda Office   | Rent, Insurances  | For Business Operating Purpose  | 12,03  |
|  | Tokyo HQ  | Insurance for staff and international staff, Purchase of vegetable refrigerator equipment (Ethiopia)  | For Business Operating Purpose  | 64,19  |
| T 10   |   |   |   |  |
| Total Current Assets                             | ;<br>   |   |   | 9,386,74   |
| Fixed Assets                                     |   |   |   |  |
| Basic Asset Reserve                              |   |   |   |  |
|  | Basic Asset Reserve/Saving<br>Accounts  | MUFG  | This asset and its interest serve for<br>operational purpose of SAA   | 22,60  |
| Designated Asset                                 |   |   |   |  |
| Reserve  |   |   |   | 340,370  |
|  | Asset for Retirement  | MITCHI-JOS: IDV (210(190) T-lan HO District   | 1, 10 0 0 0   | · ·  |
|  | Benefit Reserve   | MUFG/Head Office-IPY (2106189) Tokyo HQ Directors   | Accumulated Retirement Benefit  | 227,438  |
|  |   | MUFG/Head Office-USD (1074981) Saved by USD USD USD 112,931.62  | Accumulated Retirement Benefit  | 112,932<br>1,457,161   |
|  | Asset for Balancing Fund  | MUFG/Head Office-JPY (2472797)  | Accumulated Retirement Benefit  | 387,161  |
|  | for Operating Expenses  |   |   |  |
|  |   | MUFG/Head Office-USD (1084638) USD 1,070,000.00   | Accumulated Retirement Benefit  | 1,070,000  |
| Other Fixed Assets                               | Duilding and  |   |   |  |
|  | Building and<br>Accompanying Facilities   | Tokyo HQ partition, Office Expansion  | For management purpose  | 143,947  |
|  | Machinery   | Nigeria/Rice Miller etc.  | For Business Operating Purpose  | 6,164  |
|  | Vehicles  | Used in each office in Africa   | For Business Operating Purpose  | 1,557,157  |
|  | Fixture & Fittings  | Computers   | For Business Operating Purpose  | 162,627  |
|  | Software  | Accounting System for Tokyo HQ/Uganda, System for Ethiopia  | For management purpose  | 40,355   |
|  | Accumulated Depreciation  |   |   | Δ1,109,468   |
| Total Fixed Assets                               |   |   |   | 2,620,920  |
| Total Assets                                     |   |   |   |  |
|  |   |   |   | 12,007,667   |
| Current Liabilities                              |   |   |   | 12,007,667   |
| Current Liabilities                              | Accounts Payable  |   |   | 12,007,667<br>458,196  |
| Current Liabilities                              | Accounts Payable Ethiopia Office  | Communication expenses and utilities, Tokyo HQ  | For Business Operating Purpose  | 458,196  |
| Current Liabilities                              |   | Communication expenses and utilities, Tokyo HQ<br>Staff   | For Business Operating Purpose For Business Operating Purpose   |  |
| Current Liabilities                              | Ethiopia Office   |   |   | 458,196<br>23,272<br>74,269  |
| Current Liabilities                              | Ethiopia Office<br>Nigeria Office   | Staff   | For Business Operating Purpose  | <b>458,196</b> 23,272  |
| Current Liabilities                              | Ethiopia Office<br>Nigeria Office<br>Uganda Office  | Staff<br>Vendors  | For Business Operating Purpose For Business Operating Purpose   | 458,196<br>23,272<br>74,269<br>266,798   |
| Current Liabilities                              | Ethiopia Office<br>Nigeria Office<br>Uganda Office<br>SPO   | Staff Vendors Communication expenses and utilities  | For Business Operating Purpose For Business Operating Purpose For Business Operating Purpose  | 458,196<br>23,272<br>74,269<br>266,798<br>296  |
| Current Liabilities                              | Ethiopia Office<br>Nigeria Office<br>Uganda Office<br>SPO<br>Tokyo HQ   | Staff Vendors Communication expenses and utilities  | For Business Operating Purpose For Business Operating Purpose For Business Operating Purpose  | 458,190<br>23,272<br>74,269<br>266,798<br>290<br>93,562  |
| Current Liabilities                              | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received   | Staff Vendors Communication expenses and utilities Vendors  | For Business Operating Purpose For Business Operating Purpose For Business Operating Purpose For Business Operating Purpose   | 458,19(<br>23,27;<br>74,269<br>266,798<br>29(<br>93,56;<br>4,706,000   |
| Current Liabilities                              | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP  | Staff Vendors Communication expenses and utilities Vendors Grants for FY2023  | For Business Operating Purpose  | 458,190<br>23,272<br>74,265<br>266,798<br>296<br>93,560<br>4,706,000<br>155,670<br>4,550,338   |
| Current Liabilities                              | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP  | Staff Vendors Communication expenses and utilities Vendors Grants for FY2023  | For Business Operating Purpose  | 458,194<br>23,272<br>74,269<br>266,798<br>290<br>93,562<br>4,706,008   |
| Current Liabilities                              | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable  | Staff Vendors Communication expenses and utilities Vendors Grants for FY2023 Grants for FY2023  | For Business Operating Purpose   | 458,190<br>23,272<br>74,266<br>266,793<br>290<br>93,566<br>4,706,008<br>155,670<br>4,550,333<br>78,780   |
| Current Liabilities                              | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office  | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023 Grants for FY2023 Social Expenses   | For Business Operating Purpose  | 458,190 23,27: 74,269 266,799 93,569 4,706,009 155,670 4,550,330 78,781 18,90 2,080  |
| Current Liabilities                              | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office   | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023  Grants for FY2023  Social Expenses Social Expenses   | For Business Operating Purpose For management purpose For management purpose  | 458,190<br>23,272<br>74,266<br>266,798<br>290<br>93,562<br>4,706,008<br>155,670<br>4,550,338<br>78,780   |
| Current Liabilities                              | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office   | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023 Grants for FY2023  Social Expenses Social Expenses Social Expenses  | For Business Operating Purpose For management purpose For management purpose For management purpose  | 458,194 23,27: 74,269 266,796 296 93,569 4,706,009 155,676 4,550,333 78,788 18,90 2,086 226 5,919  |
| Current Liabilities                              | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office SPO   | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023  Grants for FY2023  Social Expenses Social Expenses Social Expenses Income Tax, Social Expenses                 | For Business Operating Purpose For management purpose For management purpose For management purpose For management purpose   | 458,190<br>23,272<br>74,265<br>266,798<br>290<br>93,562<br>4,706,008<br>155,670<br>4,550,333<br>78,780<br>18,901<br>2,080                        |
| Current Liabilities                              | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Income Tax Payable   | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023  Grants for FY2023  Social Expenses Social Expenses Social Expenses Income Tax, Social Expenses                 | For Business Operating Purpose For management purpose For management purpose For management purpose For management purpose   | 458,194 23,277 74,269 266,796 296 93,560 4,706,000 155,676 4,550,333 78,787 18,90 2,086 226 5,919 51,65  |
| Total Current Liab<br>Non-Current                | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Income Tax Payable   | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023  Grants for FY2023  Social Expenses Social Expenses Social Expenses Income Tax, Social Expenses                 | For Business Operating Purpose For management purpose For management purpose For management purpose For management purpose   | 458,194 23,277 74,269 266,799 296 93,560 4,706,000 155,670 4,550,338 78,788 18,90 2,088 22- 5,919 51,65 52:                                      |
| Total Current Liab                               | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Income Tax Payable illities  | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023  Grants for FY2023  Social Expenses Social Expenses Social Expenses Income Tax, Social Expenses Social Expenses | For Business Operating Purpose For management purpose                        | 458,190 23,27: 74,266 266,791 296 93,566 4,706,000 155,676 4,550,331 78,788 18,90 2,086 22- 5,919 51,65 521 5,243,51:                            |
| Total Current Liab<br>Non-Current                | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Income Tax Payable illities  Retirement Benefit Reserve  | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023  Grants for FY2023  Social Expenses Social Expenses Social Expenses Income Tax, Social Expenses                 | For Business Operating Purpose For management purpose For management purpose For management purpose For management purpose   | 458,190 23,27: 74,266 266,799 93,566 4,706,000 155,670 4,550,331 78,788 18,90 2,080 22- 5,919 51,65 521 5,243,51:                                |
| Total Current Liab<br>Non-Current                | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Income Tax Payable illities  Retirement Benefit Reserve Tokyo HQ   | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023  Grants for FY2023  Social Expenses Social Expenses Social Expenses Income Tax, Social Expenses Social Expenses | For Business Operating Purpose For management purpose                        | 458,19 23,27 74,26 266,79 29 93,56 4,706,00 155,67 4,550,33 78,78 18,90 2,08 22 5,91 51,65 52 5,243,51   |
| Total Current Liab<br>Non-Current                | Ethiopia Office Nigeria Office Viganda Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office Uganda Office SPO Tokyo HQ Income Tax Payable illities  Retirement Benefit Reserve Tokyo HQ International Staff  | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023  Grants for FY2023  Social Expenses Social Expenses Social Expenses Income Tax, Social Expenses Social Expenses | For Business Operating Purpose For management purpose                        | 458,19 23,27 74,26 266,79 29 93,56 4,706,00 155,67 4,550,33 78,78 18,90 2,08 22 5,91 51,65 52 5,243,51   |
| Total Current Liab<br>Non-Current                | Ethiopia Office Nigeria Office Viganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Income Tax Payable ilities  Retirement Benefit Reserve Tokyo HQ International Staff Retirement Benefit Reserve  | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023  Grants for FY2023  Social Expenses Social Expenses Social Expenses Income Tax, Social Expenses Social Expenses | For Business Operating Purpose For management purpose                        | 458,19 23,27 74,26 266,79 29: 93,56 4,706,00: 155,67 4,550,33 78,78 18,90 2,08 22: 5,91: 51,65 52: 5,243,51: 287,32: 183,39: 103,93:             |
| Total Current Liab<br>Non-Current                | Ethiopia Office Nigeria Office Uganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office Uganda Office SPO Tokyo HQ Income Tax Payable illities  Retirement Benefit Reserve Tokyo HQ International Staff Retirement Benefit Reserve for directors              | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023 Grants for FY2023 Social Expenses Social Expenses Income Tax, Social Expenses Social Expenses Social Expenses   | For Business Operating Purpose For management purpose | 458,19 23,27 74,26 266,79 29 93,56 4,706,00 155,67 4,550,33 78,78 18,90 2,08 22: 5,91: 51,65 52: 5,243,51: 287,32: 183,39 103,93 53,04           |
| Total Current Liab<br>Non-Current                | Ethiopia Office Nigeria Office Viganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office Uganda Office SPO Tokyo HQ Income Tax Payable ilities  Retirement Benefit Reserve Tokyo HQ International Staff Retirement Benefit Reserve for directors Tokyo HQ     | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023 Grants for FY2023 Social Expenses Social Expenses Income Tax, Social Expenses Social Expenses Social Expenses   | For Business Operating Purpose For management purpose | 458,19 23,27 74,26 266,79 29 93,56 4,706,00 155,67 4,550,33 78,78 18,90 2,08 22 5,91 51,65 52 5,243,51 287,32 183,39 103,93 53,04 44,04          |
| Total Current Liab<br>Non-Current<br>Liabilities | Ethiopia Office Nigeria Office Viganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office Uganda Office SPO Tokyo HQ Income Tax Payable ilities  Retirement Benefit Reserve Tokyo HQ International Staff Retirement Benefit Reserve for directors Tokyo HQ USD | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023 Grants for FY2023 Social Expenses Social Expenses Income Tax, Social Expenses Social Expenses Social Expenses   | For Business Operating Purpose For management purpose | 458,19 23,27 74,26 266,79 29 93,56 4,706,00 155,67 4,550,33 78,78 18,90 2,08 22 5,91 51,65 52 5,243,51 287,32 183,39 103,93 53,04 44,04 9,00     |
| Total Current Liab<br>Non-Current<br>Liabilities | Ethiopia Office Nigeria Office Viganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office Uganda Office SPO Tokyo HQ Income Tax Payable ilities  Retirement Benefit Reserve Tokyo HQ International Staff Retirement Benefit Reserve for directors Tokyo HQ USD | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023 Grants for FY2023 Social Expenses Social Expenses Income Tax, Social Expenses Social Expenses Social Expenses   | For Business Operating Purpose For management purpose | 458,190 23,277 74,266 266,791 296 93,566 4,706,000 155,676 4,550,331 78,788 18,900 2,086 224 5,911 51,65 521 183,390 103,932 53,042 44,042 9,000 |
| Total Current Liab<br>Non-Current<br>Liabilities | Ethiopia Office Nigeria Office Viganda Office SPO Tokyo HQ Advanced Received PREMAP KSADP Deposit Payable Ethiopia Office Nigeria Office Uganda Office Uganda Office SPO Tokyo HQ Income Tax Payable ilities  Retirement Benefit Reserve Tokyo HQ International Staff Retirement Benefit Reserve for directors Tokyo HQ USD | Staff Vendors Communication expenses and utilities Vendors  Grants for FY2023 Grants for FY2023 Social Expenses Social Expenses Income Tax, Social Expenses Social Expenses Social Expenses   | For Business Operating Purpose For management purpose | 458,19 23,27 74,26 266,79 29 93,56 4,706,00 155,67 4,550,33 78,78 18,90 2,08 22 5,91 51,65 52 5,243,51 287,32 183,39 103,93 53,04 44,04 9,00     |

### **Note to Financial Statements**

as of December 31, 2022

1. Significant Accounting Policies

(1)Method of depreciation of fixed assets

(2)Accounting criteria for reserves

Straight-line method (indirect method, while software is depreciated in direct method)stipulated in the Corporation Tax Laws and Regulations

Asset for Retirement Benefit Reserve for directors and Asset for Retirement Benefit Reserve are calculated as voluntary retirement at the year end based on the retirement regulation.

(Unit: USD)

### 2. Change in basic Asset Reserve and Designated Asset Reserve

The change in the Basic Asset Reserve, Designated Asset Reserve and the related balance is as follows:

| Item  | Balance at December 31, 2021 | Increase in 2022 | Decrease in 2022 | Balance at<br>December 31,<br>2022 |
|---|------------------------------|------------------|------------------|------------------------------------|
| Basic Asset Reserve                             |                              |                  |                  | -                                  |
| Bank Deposits                                   | 22,607                       | -                | -                | 22,607                             |
| Sub-Total                                       | 22,607                       | -                | -                | 22,607                             |
| Designated Asset Reserve                        |                              |                  |                  | -                                  |
| Bank Deposits                                   | 221,143                      | 119,227          | -                | 340,370                            |
| Asset for Balancing Fund for Operating Expenses | -                            | 1,457,161        | -                | 1,457,161                          |
| Sub-Total                                       | 221,143                      | 1,576,388        | -                | 1,797,531                          |
| Total   | 243,750                      | 1,576,388        | -                | 1,820,138                          |

### 3.Breakdown of financial resources within the Basic Asset Reserve and Designated Asset Reserve

Breakdown of financial resources within the Basic Asset Reserve and Designated Asset Reserve is as follows: (Unit: USD)

| Dicardown of infancial resources within the basic Asset Reserve and Designated Asset Reserve is as follows. (Clift: CSD) |                              |   |                                       |                               |  |  |
|--|------------------------------|---|---------------------------------------|-------------------------------|--|--|
| Item   | Balance at December 31, 2022 | Replenished from<br>Designated Net<br>Asset | Replenished from<br>General Net Asset | Corresponding to<br>Liability |  |  |
| Basic Asset Reserve  |                              |   |                                       |                               |  |  |
| Bank deposits  | 22,607                       | (22,607)                                    | -                                     | -                             |  |  |
| Sub-Total  | 22,607                       | (22,607)                                    | -                                     | -                             |  |  |
| Designated Asset Reserve   |                              |   |                                       |                               |  |  |
| Asset for Retirement Benefit Reserve   | 340,370                      | -   | -                                     | (340,370)                     |  |  |
| Asset for Balancing Fund for Operating Expenses  | 1,457,161                    | -   | (1,457,161)                           | -                             |  |  |
| Sub-Total  | 1,797,531                    | -   | (1,457,161)                           | (340,370)                     |  |  |
| Total  | 1,820,138                    | (22,607)                                    | (1,457,161)                           | (340,370)                     |  |  |

### 4.Breakdown of subsides as well as the donor, change and balance of FY2022

Breakdown of subsides as well as the donor, change and balance of FY2022 is as follows:

| Name of Subsidy              | Donor  | Balance at<br>December 31,<br>2021 | Increase in 2022 | Decrease in 2022 | Balance at<br>December 31,<br>2022 | Item in Balance<br>sheet |
|------------------------------|--|------------------------------------|------------------|------------------|------------------------------------|--------------------------|
| Grant from Nippon Foundation | Public interest<br>Incorporated<br>Foundation Nippon<br>Foundation | -                                  | 7,140,203        | 7,140,203        | -                                  | Cash and<br>Deposits     |
| Total                        |  | -                                  | 7,140,203        | 7,140,203        | -                                  |                          |

#### 5. Foreign Currency Translation

The original financial report is presented in Japanese Yen, all amounts are translated into US Dollars at the applicable year-end foreign exchange rates (USD1=JPY132.70)

### **Supplementary Schedules**

From January 1, 2022 to December 31, 2022

1.Details of Basic Asset Reserve and Designated Asset Reserve

Described in Notes No2 to Financial Statements

2.Details of Reserves (Unit:USD)

| Item   | Balance at January | Increase in 2022 | Decrease in 2022 |           | Balance at December 31, |  |
|--|--------------------|------------------|------------------|-----------|-------------------------|--|
| item   | 1, 2022            | mercase in 2022  | Designated Use   | Other Use | 2022                    |  |
| Assets for Retirement Benefit Reserve              | 187,343            | 99,984           | -                | -         | 287,328                 |  |
| Assets for Retirement Benefit Reserve of directors | 33,799             | 19,243           | -                | -         | 53,042                  |  |
| Total  | 221,143            | 119,227          | -                | -         | 340,370                 |  |

as of December 31, 2022

USD1=JPY 132.70 (Unit:USD)

| Item  | 2022                                  | 2021                                  | Variance          |
|---|---------------------------------------|---------------------------------------|-------------------|
| I Assets  | 2022                                  | 2021                                  | , arminec         |
| 1. Current Assets                               |                                       |                                       |                   |
| Cash and Bank Deposits                          | 8,255,924                             | 7,950,398                             | 305,526           |
| Accounts Receivable                             | 266,139                               | 7,730,376                             | 266,139           |
|   | 1,644                                 | 9,053                                 | 200,139<br>△7,409 |
| Prepayment                                      | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · |                   |
| Account Receivable                              | 756,850                               | 520,623                               | 236,227<br>34,843 |
| Prepaid Expense                                 | 106,190                               | 71,347                                |                   |
| Total Current Assets                            | 9,386,747                             | 8,551,421                             | 835,326           |
| 2. Fixed Assets                                 |                                       |                                       |                   |
| (1) Basic Asset Reserve                         | 22.607                                | 22.607                                |                   |
| Bank Deposit                                    | 22,607                                | 22,607                                | -                 |
| Total Basic Assets Reserve                      | 22,607                                | 22,607                                | -                 |
| (2) Designated Asset Reserve                    | 240.270                               | 221 142                               | 110 227           |
| Asset for Retirement Benefit Reserve            | 340,370                               | 221,143                               | 119,227           |
| Asset for Balancing Fund for Operating Expenses | 1,457,161                             |                                       | 1,457,161         |
| Total Designated Asset Reserve                  | 1,797,531                             | 221,143                               | 1,576,388         |
| (3) Other Fixed Assets                          |                                       |                                       |                   |
| Building and Accompanying Facilities            | 143,947                               | 143,947                               | -                 |
| Machinery                                       | 6,164                                 | 6,164                                 | -                 |
| Vehicles  | 1,557,157                             | 1,286,719                             | 270,438           |
| Fixtures and Fittings                           | 162,627                               | 149,135                               | 13,492            |
| Software  | 40,355                                | 52,822                                | △12,468           |
| Accumulated Depreciation                        | △1,109,468                            | △931,977                              | △177,491          |
| Total Other Fixed Assets                        | 800,782                               | 706,810                               | 93,971            |
| Total Fixed Assets                              | 2,620,920                             | 950,560                               | 1,670,359         |
| Total Assets                                    | 12,007,667                            | 9,501,981                             | 2,505,686         |
| I Liabilities                                   |                                       |                                       |                   |
| 1. Current Liabilities                          |                                       |                                       |                   |
| Accounts Payable                                | 458,196                               | 394,238                               | 63,959            |
| Advance Received                                | 4,706,008                             | 3,749,040                             | 956,968           |
| Deposit Payable                                 | 78,780                                | 90,649                                | △11,869           |
| Income Tax Payable                              | 528                                   | 528                                   | -                 |
| Total Current Liabilities                       | 5,243,512                             | 4,234,454                             | 1,009,058         |
| 2. Non-current Liabilities                      |                                       |                                       |                   |
| Retirement Benefit Reserve                      | 287,328                               | 187,343                               | 99,984            |
| Retirement Benefit Reserve for Directors        | 53,042                                | 33,799                                | 19,243            |
| Total Non-current Liabilities                   | 340,370                               | 221,143                               | 119,227           |
| Total Liabilities                               | 5,583,882                             | 4,455,597                             | 1,128,285         |
| Ⅲ Net Assets                                    |                                       |                                       |                   |
| 1. Designated Net Assets                        |                                       |                                       |                   |
| Grant Received                                  | 22,607                                | 22,607                                | -                 |
| Total Designated Net Assets                     | 22,607                                | 22,607                                | -                 |
| (Replenishment to Basic Asset Reserve)          | 22,607                                | 22,607                                | -                 |
| 2. General Net Assets                           | 6,401,177                             | 5,023,777                             | 1,377,400         |
| (Replenishment to Designated Asset Reserve)     | (1,457,161)                           | -                                     | (1,457,161)       |
| Total Net Assets                                | 6,423,785                             | 5,046,384                             | 1,377,400         |
| Total Liabilities and Net Assets                | 12,007,667                            | 9,501,981                             | 2,505,686         |